The FBF

The French Banking Federation (FBF) is the professional body representing all banks operating in France.

FÉDÉRATION BANCAIRE FRANÇAISE

Presentation

317 member banking institutions

The purpose of the French Banking Federation is to promote banking and financial activity in France, Europe and internationally. It defines the profession's positions and proposals vis-à-vis the public authorities and economic and financial authorities. It includes 317 banking institutions, including 116 foreign banks*.

Regardless of their size and legal status, credit institutions authorised as banks and branches of credit institutions in the European Economic Area are automatically members, if they so wish, of the FBF, which then acts as their professional body. The central institutions of cooperative or mutual bank groups and the AFB are also automatically members**.

Nearly 150 employees

149 permanent employees work at the FBF and the AFB*** in conjunction with more than 400 bankers on commissions and committees. These bodies meet regularly to draw up positions and launch initiatives.

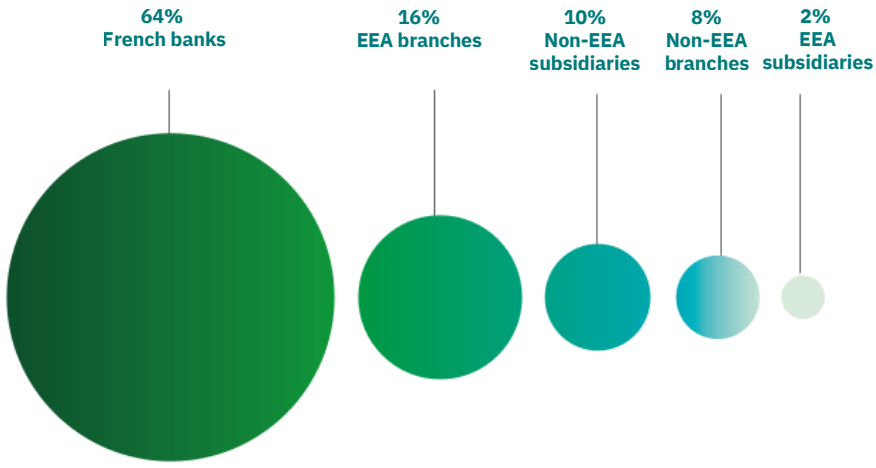
Decisions are based on the preparatory work of FBF experts, technical committees and 80 ad hoc working groups. Discussions with members are therefore at the heart of the Federation's work.

Influence in France and internationally

Based in Paris, the FBF also has an office in Brussels. It is a member of the European Banking Federation (EBF) and represents the banking industry in many national, European and international organisations, including the IIF and IBFed (see page 4).

The FBF is also present throughout France through a network of 101 regional and departmental committees. This network mobilises more than 1,500 bankers who are in regular dialogue with local business representatives and public authorities, and relay the industry's positions.

* As of 1 January 2026.
** The French Banking Association (AFB) sits on the FBF's Executive Committee. It is the professional body of commercial banks in the social field (collective agreement of the bank).
*** Including 49 employees in the FBF Ombudsman service.



317 member banks of the FBF

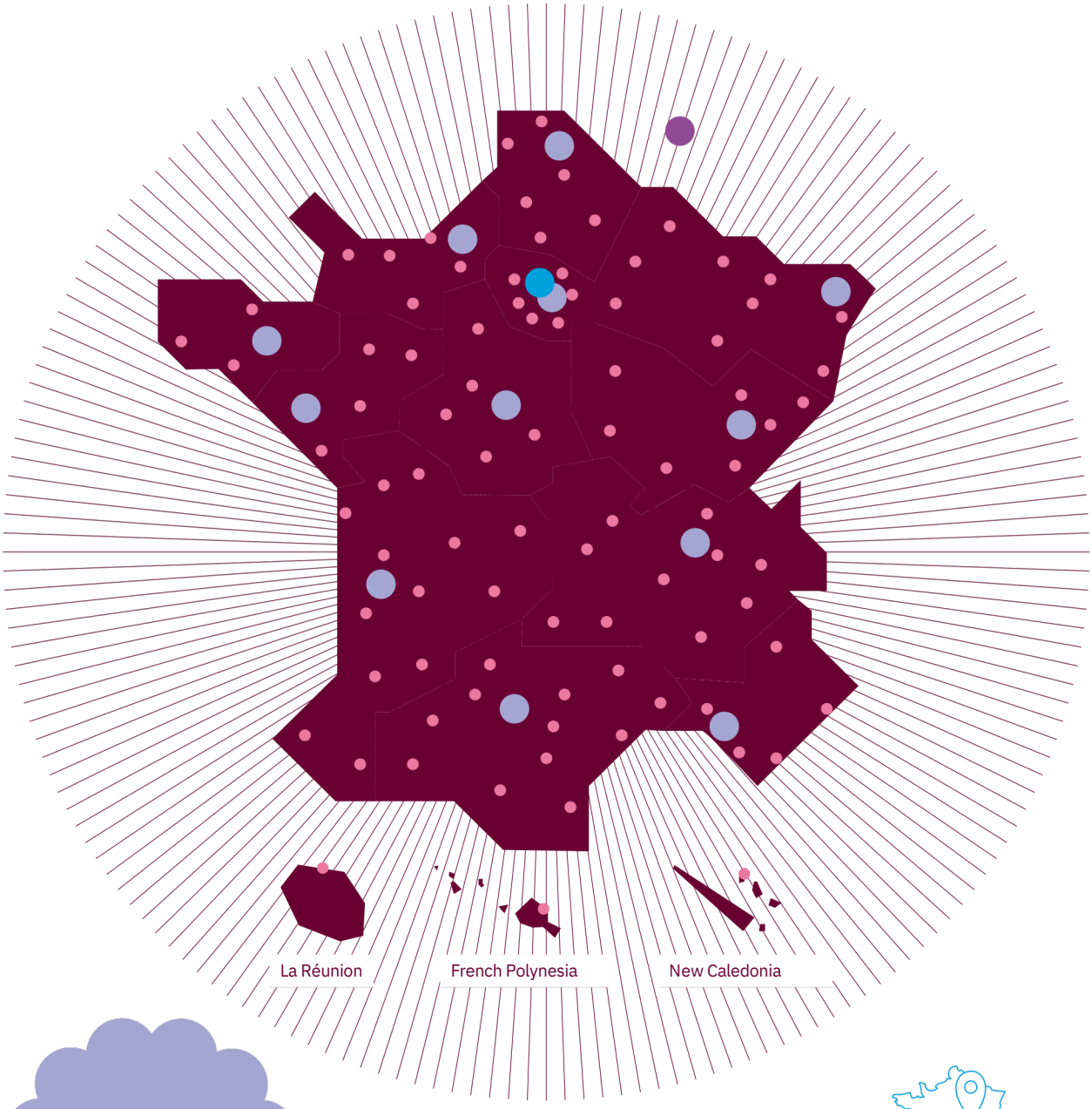
Presence of the FBF

FBF Paris

FBF Brussels

12 regional bank committees

89 departmental or local bank committees



101
territorial committees

1,500
bankers in territorial committees

Executive Committee



Olivier Gavalda
Chairman of the FBF

Chief Executive Officer of Crédit Agricole S.A.



Jean-Laurent Bonnafé
Vice-Chairman of the FBF

Director and Chief Executive Officer of BNP Paribas



Stéphane Dedeyan
Treasurer of the FBF

Chairman of the Management Board of La Banque Postale



Daniel Baal
Chairman of the Confédération Nationale du Crédit Mutuel



Slawomir Krupa
Chief Executive Officer of Société Générale



Nicolas Namias
Chairman of the Management Board of Groupe BPCE



Maya Atig
Chief Executive Officer of the FBF

Eric Voulleminot
Security Advisor

General Management Board



François Lefebvre
Deputy CEO
Banking and accounting supervision
European and international institutional relations
Investment banking and markets
Sustainable finance
Taxation

Digital, payments and operational resilience
Legal and compliance
Retail banking and remote banking



Ermelina Debacq
Deputy Director General
Communication
Institutional relations France
General secretariat



André-Guy Turoche
Director of Social Affairs
Social relations
Observatory and studies

Commissions and committees

Forward-Looking Commission

Climate and Biodiversity Commission
Investment Banking and Markets Commission
Retail and Remote Banking Commission
Supervisory and Prudential Commission

Accounting Committee
Compliance and Conduct Committee
Legal Committee
Major Risk and Security Committee
Means of Payment Steering Committee
Tax Committee

Sherpas

The Commissions are chaired by a member of the Executive Committee.

The Sherpas, upstream of the Executive Committee, feed into discussions and examine the issues and proposals, with the FBF General Management Board.

The FBF's presence

The FBF represents the banking industry in public institutions:

ACPR Banque de France — *Commissions consultatives Pratiques commerciales, Affaires prudentielles et Climat et finance durable*

Autorité des normes comptables — *Commission des normes d'information en matière de durabilité*

AERAS — *Commission de médiation Commission de suivi et de proposition*

bpifrance — *Comité Financement-Garantie*

CCLRF

Comité d'orientation et de suivi de l'emploi des fonds (COSEF)

CNMP comité national des moyens de paiement

CCSF comité consultatif du secteur financier

CONSEIL NATIONAL DE L'HABITAT (CNH)

COMITÉ STRATÉGIQUE D'ÉDUCATION FINANCIÈRE

GROUPE DE PLACE ROBUSTESSE

Cnis Conseil national de l'information statistique

Observatoire du financement des entreprises

observatoire de la sécurité des moyens de paiement

Observatoire des produits d'épargne financière (OPEF)

Observatoire des délais de paiement

OBSERVATOIRE DES TARIFS BANCAIRES

Orias — REGISTRE UNIQUE DES INTERMÉDIAIRES EN ASSURANCE, BANQUE ET FINANCE

…and in many national, European and international organisations:

AFECEI

afnor NORMALISATION

Centre des Professions Financières — www.professionsfinancieres.com

LE CERCLE DES ÉCONOMISTES

CFONB — Comité Français d'Organisation et de Normalisation Bancaires

ethic — Entreprises de Taille Humaine Indépendantes et de Croissance

EBF — European Banking Federation

European Payments Council

Finance Innovation — Pôle de compétitivité mondial

INSTITUT DE LA FINANCE DURABLE

lafinancepourtous — INSTITUT POUR L'ÉDUCATION FINANCIÈRE DU PUBLIC

ibfed International Banking Federation

ICC FRANCE — CHAMBRE DE COMMERCE INTERNATIONALE — L'organisation mondiale des entreprises

RÉGION ACADÉMIQUE NOUVELLE-AQUITAINE

IIF Institute of International Finance

Kangaroo Group — KANGAROO GROUP AISBL FREE MOVEMENT AND SECURITY

Mouvement des Entreprises de France

ORSE — Observatoire de la responsabilité sociétale des entreprises

PARIS EUROPLACE

UBF Union Bancaire Francophone

It is the partner to several French and international authorities, associations and other bodies:

action'elles la flamme d'entreprendre

ADIE CEF

apec

apels

Atlas OPCO

BANQUE DE FRANCE EUROSYSTÈME

CRÉSUS

Police Nationale — Direction Centrale de la Police Judiciaire

each One

Réseau e2c France — Réseau des Écoles de la 2e Chance en France

EMMAUS FRANCE

FORUM GIVERNY

FORUM ECONOMIQUE DES BANLIEUES

FORUM DE L'ENGAGEMENT

France Post-Marché

FRANCE ACTIVE — Les entrepreneurs engagés

RÉGION ACADÉMIQUE ÎLE-DE-FRANCE — Liberté Égalité Fraternité

RÉGION ACADÉMIQUE BOURGOGNE-FRANCHE-COMTÉ — Liberté Égalité Fraternité

RÉGION ACADÉMIQUE NOUVELLE-AQUITAINE — Liberté Égalité Fraternité

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